Rural Recruitment Initiative Funds Evaluation



.....





BUS

# Acknowledgments

Dr. Jenna Hallman, SC Center for Education Recruitment Retention and Advancement Dr. Jennifer Garrett, SC Center for Education Recruitment Retention and Advancement Dr. Jane Turner, SC Center for Education Recruitment Retention and Advancement Melanie Barton, SC Governor's Office, SC Education Oversight Committee member Dr. Ann Byrd, SC TEACHER Dr. Svetland Dmitrieva, SC TEACHER Dr. Angie Starrett, SC TEACHER SC Education Oversight Committee staff including Tenell Felder, Gabrielle Fulton and

Hope Johnson-Jones



Rural Recruitment Incentive (RRI) History	2
RRI Previous Studies	. 4
Evaluation of RRI Funds	5
2023-24 Rural Recruitment Incentives	. 6
District Allocation of RRI Funds	. 8
<b>Study Question #1:</b> How did districts utilize the RRI funds in 2023-24?	. 9
Study Question #2: How do RRI districts perceive the effectiveness of RRI funds?	. 12
Study Question #3: Is it possible to determine which incentives yield the most effective outcomes?	. 13
Recommendations	. 13

#### **Appendices**

Appendix A: 2024 Factored Final Index of Taxpaying Ability Appendix B: School Districts Rural Recruitment Initiative 2024-25 Appendix C: Impact of Funds and Incentives of RRI Survey Appendix D: Carry Forward Funds Appendix E: District Rural Recruitment Incentives Appendix F: Rural Recruitment Funds Disbursed by Incentive Type Appendix G: Request for FY25 Rural Recruitment Initiative Funds Appendix H: Disbursements by District and Incentive Type 2023-24 Appendix I: Rural Recruitment Initiative FY25 Appendix J: Financials for Rural Recruitment Initiative Appendix K: Rural District Undergraduate Loan Forgiveness Program Applicant Information Sheet Appendix L: Top Seven Incentives Utilized by Districts over Past Five (5) Years

# History of the South Carolina Rural Recruitment in Education Initiative

South Carolina's rural regions have long struggled to fill teaching positions with adequately trained and certified educators. Challenges unique to these areas—such as limited access to resources, geographic isolation, and economic constraints—have contributed to persistent staffing gaps, directly impacting



the quality of education students receive. The **Rural Recruitment in Education Initiative** serves as a strategic response to these challenges, making substantial investments in targeted strategies that support community growth and help ensure equitable educational opportunities for students in rural districts. By implementing targeted recruitment and retention strategies and offering incentives, the program aims to strengthen education in rural areas and improve longterm student outcomes.

Governor Nikki Haley's Executive Budget for Fiscal Year 2015-16 recommended the establishment of a Rural Teacher Recruiting Initiative with an initial allocation of \$1.5 million from Education Improvement Act (EIA) revenues. This funding was intended to address the critical need for recruiting and retaining educators in areas facing high teacher turnover. Governor Haley's budget emphasized strengthening talent retention in regions of the state with significant teacher shortages.

The fiscal year 2015-16 General Appropriation Act contained **Proviso 1A.73** which established the Rural Teacher Recruiting Initiative (RRI). The initiative also allows funds appropriated for the program to carry forward into subsequent fiscal years to maintain support continuity.

### Proviso 1A.73 2015-16 General Appropriation Act (established Rural Teacher Recruiting Initiative)

**1A.73.** (SDE-EIA: Rural Teacher Recruiting Incentive) (A) There is created a program within the South Carolina Center for Educator Recruitment, Retention, and Advancement (CERRA) to recruit and retain classroom educators in rural and underserved districts experiencing excessive turnover of classroom teachers on an annual basis.

(B) During Fiscal Year 2015-16, CERRA shall develop eligibility requirements and applications for individual educators, school districts, and institutions of higher education not inconsistent with existing licensure requirements for each, but also including:

(1) Eligible districts identified by CERRA as experiencing greater than twelve percent average annual teacher turnover, as reported on the districts' five most recent district report cards issued by the South Carolina Department of Education, may make application to participate in the program.

(2) Individuals eligible for incentives shall be willing to provide instructional services in an eligible district in exchange for participation in an incentive detailed in item (C) of this section, pursuant to the obligations and restrictions stated for each.

(3) Institutions of higher education eligible to receive education funding as a component of recruiting incentives created pursuant to item (C) of this section shall not be excluded from participation in Teaching Fellows Program in accordance with proviso 1A.58 of this Act.

(4) Any incentives requiring individuals to relocate into an eligible district to provide instructional services shall not be made available to individuals providing instructional services in other eligible districts.

(C) Pursuant to item (A), CERRA shall develop a set of incentives including, but not limited to, salary supplements, education subsidies, professional development, and mentorship to be provided to classroom educators that offer instructional services in eligible districts. The incentives and implementation shall be developed in consultation with the State Department of Education and the Education Oversight Committee, and shall provide incentive options for eligible individuals at all stages of their careers, including high-school and college or university students interested in entering the teaching profession.

(D) CERRA shall report by January 15, 2016 to the Governor, President pro Tempore of the Senate, and Speaker of the House on the incentives developed pursuant to item (C) of this section and make recommendations for attracting and retaining high quality teachers in rural and underserved districts. The report shall contain at a minimum eligibility requirements and application processes for districts and individuals, descriptions of and proposed budgets for each incentive program and an analysis of the number and demographics of individuals potentially eligible for each.

(E) Funds appropriated or transferred for use in the Rural Teacher Recruiting Incentive may be carried forward from prior fiscal years and used for the same purpose.



Rural District Loan Forgiveness loans are to be applied to existing teacher undergraduate loan balances. These loans are not eligible for any other loan forgiveness options. Loans are made directly to teachers upon receipt of an application, loan balance documentation and district verification that the teacher completed a full year of employment during the school year. CERRA sends the loan packets to district Human Resources departments, posts online, and shares with various stakeholders.

In 2015, the Center for Educator Recruitment, Retention and Advancement (CERRA) was authorized to implement and administer incentives with the allocated \$1.5 million in EIA funding.

Prior to making recommendations incentives, CERRA on met with staff from the Education Committee (EOC), Oversight the Governor's Office, Senate Education committee staff, and House Education Committee Staff to review potential strategies to be offered as incentives. In addition, CERRA met with superintendents and other district staff to gain input. In collaboration with the SC Department of Education and the EOC, CERRA developed a set of core incentives aimed at attracting and retaining teachers. Recognizing that recruiting and retaining qualified educators has historically posed significant challenges in these communities, this initiative focuses on sustainable solutions to bring skilled teachers to areas that need them most. The intent of the proviso was to recruit and retain highly qualified teachers in rural and underserved areas.

# **RRI Program Timeline**

### FY 2015-16

SC Governor Nikki Haley recommends the establishment of a **Rural Recruitment Initiative** in her Executive Budget.

SC General Assembly allocates **\$1.5 million** of EIA revenues to RRI to address the critical need to recruit and retain teachers in SC school districts experiencing greater than 12% average teacher turnover.

### FY 2016-17

CERRA issues **first report on the RRI program** on January 15, 2016.

### FY 2017-18

The development of a **loan forgiveness program** was added as an incentive. The program's purpose is to encourage classroom teachers to seek and become employed in one of the rural incentive districts. Eligible teachers may apply for up to \$5,000 for up to seven years.

### FY 2018-19

RRI Budget proviso revised to add **Rural District Loan Forgiveness program** using existing funds.

School district eligibility was revised to include districts experiencing greater than 11% teacher turnover.

### FY 2019-20

**School district eligibility** was further revised to exclude the 15 wealthiest school districts based on the index of taxpaying ability.

### FY 2022-23

Budget proviso adopted requiring a **teacher recruitment and retention task force** be convened to develop strategies. RRI incentives considered in final report.

### FY 2024-25

RRI budget proviso revised to require **EOC** to evaluate the impact of RRI incentives.

# Previous Studies of the Rural Recruitment Initiative



# 2019 Rural Recruitment Initiative Progress Report

In 2019, the Education Oversight Committee commissioned a progress report<sup>1</sup> on the use of RRI funds. The report was completed by Dr. Henry Tran and Dr. Douglas Smith at the University of South Carolina in June 2019 and was an exploratory, descriptive study. The study reviewed RRI funding from districts eligible in 2017-2018 which represented the second full year of implementation. Surveys were sent to the 30 districts receiving RRI funds and 28 surveys were returned. The surveys were related to teacher staffing challenges, how RRI funds were utilized and how RRI funds complement the existing staffing initiatives.

The results from this report are listed below.

- A top challenge for districts was recruiting teachers with the appropriate certification for their vacant positions.
- Teachers' salaries made it difficult to retain teachers.
- The distance to a school proved to be a challenge for schools to recruit.
- The average teacher turnover rate was 17.9% and the cumulative instability rate was 52.5%, which means in the previous 10 years only 52.5% of the teaching staff remained intact
- Of the 29 incentives presented to the districts, an average of 15 were utilized. The incentive utilized the most frequently for recruitment was travel for teachers to commute and international teachers. The most frequently used incentive for retention was induction/mentoring and travel for teachers to commute. The incentives presented included ones the authors gleaned from the literature on teacher recruitment and retention as well as the incentives which were available to districts as RRI incentives.

The recommendations from the 2019 report are as follows:

- Incentives offered should be aligned with strategies backed by empirical evidence
- District websites should be teacher-friendly for maximum usage
- RRI funds should be sufficient to make an impact
- Data should be collected from multiple years to draw conclusions about the impact of the RRI strategies being utilized

1 Tran, Henry and Douglas Smith. Department of Educational Leadership: The Rural Recruitment Initiative Progress Report. Provided to the Education Oversight Committee; June, 2019.

# 2023 Teacher Recruitment and Retention Task Force

Pursuant to Proviso 1.114 in the 2022-23 Appropriation Act, a group of educators and stakeholders were convened to develop strategies on teacher recruitment and retention in South Carolina. The report<sup>1</sup> recommended increased coordination at the school, district, and state levels. Recommendations from the report related to incentives for districts to use for recruitment and retention to include:

- Critical needs stipends should be a strategy to recruit and retain teachers
- Schools should support nurses, counselors, media specialists, speech-language therapists, and psychologists
- Teacher loan forgiveness should be expanded
- Grow-your-own programs should be implemented by districts
- Teacher mentoring and induction should be increased from one to three years
- ProTeam and Teacher Cadet programs, administered by CERRA, should be expanded

<sup>1</sup> SC Department of Education. Teacher Recruitment and Retention Task Force Recommendations. <u>https://ed.sc.gov/newsroom/teacher-recruitment-and-retention-task-force-recommendations/</u>

# **Evaluation of RRI Funds**

By investing in sustainable educational staffing solutions, South Carolina aims through the RRI, not only to address the immediate needs of rural communities, but also to foster long-term improvements in student achievement and community development. The information presented herein serves as a

foundation for legislative discussions on supporting and expanding the initiative to ensure educational equity across the state's diverse regions.

Pursuant to Proviso 1A.45 of the 2024-25 Appropriations Act, a revision was made to require the EOC to complete an evaluation of the impact of RRI funds.

### **Proviso 1A.45** 2024-25 Appropriation Act (most recent proviso language for RRI)

1A.45: SDE-EIA: Rural Teacher Recruiting Incentive) (A) There is created a program within the South Carolina Center for Educator Recruitment, Retention, and Advancement (CERRA) to recruit and retain classroom educators in rural and underserved districts experiencing excessive turnover of classroom teachers on an annual basis.

(B) During the current fiscal year CERRA shall publish eligibility requirements and applications for individual educators, school districts, and institutions of higher education not inconsistent with existing licensure requirements for each, but also including:

(1) Eligible districts identified by CERRA as experiencing greater than eleven percent average annual teacher turnover, as reported on the districts five most recent district report cards issued by the South Carolina Department of Education and are not one of the fifteen wealthiest districts based on the index of taxpaying ability, may make application to participate in the program.

(2) Individuals eligible for incentives shall be willing to provide instructional services in an eligible district in exchange for participation in an incentive detailed in item (C) pursuant to the obligations and restrictions stated for each.

(3) Institutions of higher education eligible to receive education funding as a component of recruiting incentives created pursuant to item (C) of this section shall not be excluded from participation in Teaching Fellows Program.

(4) Any incentives requiring individuals to relocate into an eligible district to provide instructional services shall not be made available to individuals providing instructional services in other eligible districts.

(C) Pursuant to item (A), CERRA shall develop a set of incentives including, but not limited to, salary supplements, education subsidies, loan forgiveness, professional development, and mentorship to be provided to classroom educators that offer instructional services in eligible districts and shall provide incentive options for eligible individuals at all stages of their careers, including high-school and college or university students interested in entering the teaching profession and including individuals entering the field through an alternative certification pathway to include, but not limited to, PACE, ABCTE, Teach for American, and CATE Work-Based Certification.

At a minimum, the incentives shall include:

(1) Development of a program for forgiveness of undergraduate student loans, not to exceed \$5,000 per year, for up to 7 years, for teachers participating in this incentive that achieve certification through an alternative pathway or who have a loan from an institution other than the South Carolina Student Loan Corporation or program other than the South Carolina Teachers Loan Program.

(2) Development of a forgivable loan program for individuals pursuing graduate coursework in furtherance of a teaching career, including enrollment in graduate-level coursework necessary to seek additional credentialing or certification relevant to the participants teaching practice, or individuals seeking an alternative pathway to certification as a teacher.

(3) Support for the establishment and maintenance of a teaching mentorship program, including salary supplements for teaching mentors not to exceed \$2,500 per year.

(4) Other technical support and recruiting incentives as developed by CERRA in conjunction with the Department of Education and the Education Oversight Committee consistent with the objectives of this section.



#### continued from page 5

(D) In addition to eligibility and application requirements, CERRA shall develop a process for recovering an amount equal to the incentives given to individual participants who fail to comply with the obligations associated with a relevant incentive in which they participate including, but not limited to, failure to complete a prescribed course of study, failure to obtain a relevant certification or licensure upon completion of a course of study, or failure to provide instructional services in an eligible district for a prescribed period of time.

(E) CERRA shall report by July thirty-first of the current fiscal year to the Governor, President of the Senate, and Speaker of the House on the incentives developed pursuant to item (C) of this proviso and make recommendations for attracting and retaining high quality teachers in rural and underserved districts. The report shall contain at a minimum eligibility requirements and application processes for districts and individuals, descriptions of and proposed budgets for each incentive program and an analysis of the number and demographics of individuals potentially eligible for each.

(F) Funds appropriated or transferred for use in the Rural Teacher Recruiting Incentive may be carried forward from prior fiscal years and used for the same purpose.

(G) The Education Oversight Committee is required to complete an evaluation of the impact of the funds and incentives related to the Rural Teacher Recruiting Incentive. A completed evaluation is due to the House Ways and Means Committee, the House Education Committee, the Senate Finance Committee, the Senate Education Committee, and the Governors Office no later than December 15 of the current fiscal year.

# This report will answer the following questions:

- 1. How did districts utilize the Rural Recruitment Incentive (RRI) funds in 2023-24?
- 2. How do RRI districts perceive the effectiveness of funds?
- 3. Is it possible to determine which incentives yield the most effective outcomes?

# **2023-24 Rural Recruitment Incentives**

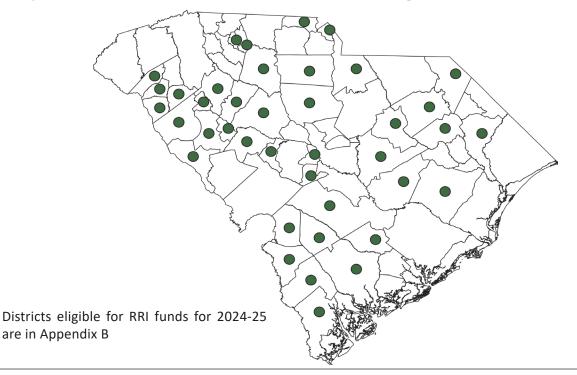
Eligible Rural Recruitment Initiative Districts

Districts eligible for RRI funds for 2023-24 are listed in Table A. These districts are not in the top 15 districts as listed on the most recent index of taxpaying ability (see Appendix A) and have an average teacher turnover greater than 11% as reported on the district's five most recent report cards. Table A: Eligible School Districts Rural Recruitment Initiative 2023-24

Eligi	Eligible School Districts			
Rural Recr	Rural Recruitment Initiative 2023-24			
Abbeville	Jasper			
Allendale	Lancaster			
Anderson 2	Laurens 55			
Anderson 3	Laurens 56			
Anderson 4	Lee			
Anderson 5	Lexington 2			
Bamberg	Lexington 3			
Barnwell 45 & 48	Lexington 4			
Chester	Marion			
Clarendon	Marlboro			
Colleton	McCormick			
Darlington	Newberry			
Dorchester 4	Orangeburg			
Fairfield	Saluda			
Florence 1	Spartanburg 3			
Florence 3	Spartanburg 7			
Greenwood 50	Sumter			
Greenwood 51	Union			
Greenwood 52	Williamsburg			
Hampton	York 1			
	York 4			

Source: CERRA, Rural Recruitment Incentive Report, July 2024

# Map: Rural Recruitment Initiative 2023-24 Eligible School Districts





# CERRA Incentives for Rural Recruitment Incentive Funds



#### Recruiting into the Profession from Within a District

Alternative Certification: funds for districts to reimburse employees for costs associated with applying for and participating in an alternative certification program

Bridge Program Partnerships: funds to cover district costs associated with college/university partnerships to identify and support future teachers

Certification Examinations: funds for districts to reimburse employees for costs associated with certification exams and certification support seminars

Teacher Cadet Start-Up Costs: funds to cover costs associated with starting a new Teacher Cadet class, excluding teacher salary; may include startup of ProTeam or other types of teacher recruitment classes



#### General Recruitment and Hiring

District Website Upgrades: funds for districts to improve their websites so as to assure accessibility from all devices, ease in locating information about vacancies and availability of online application process

International Teacher Fees: funds to cover district costs associated with hiring international teachers

National Employment System Vendor: funds for districts to subscribe to a national vendor package of online services to track, recruit, screen, and onboard applicants

Recruitment Expenses: funds for districts to cover costs of travel expenses associated with domestic recruitment activities (such as attendance at recruitment fairs), the purchase of marketing materials, etc.



### Recruitment

Critical Needs Salary Stipend: funds for districts to pay salary stipends to critical need subject teachers to encourage them to accept employment and to remain in the district

<u>Housing Purchase:</u> funds to reimburse districts for all or some of the cost of a downpayment and the renovation of a house or apartment from outside the district to offset the community costs

<u>Travel Stipend:</u> funds for districts to provide a stipend to teachers who travel to their teaching assignment from outside the district, to offset the community costs

First Year Teacher Stipend: funds for districts to increase the salary of a first year teachers to the second year teacher level



Graduate Coursework: funds to reimburse teachers for costs associated with graduate coursework that the district has determined would address a district need or promote job satisfaction/retention

Mentoring/Induction Support: funds for districts to provide stipends for first year teachers mentors and to offer resources and training for mentors and first year teachers

Professional Development: funds to provide professional development for classroom teachers that is intended to address a district need or promote job satisfaction/retention

#### Surveys:

funds to hire a consultant to design tools to collect and analyze data related to teacher attrition and/or to support teacher retention

# District Allocation of RRI Funds

The RRI for 2023-24 was appropriated \$7,598,392 from EIA funds. There was a carry forward of \$800,654 in 2022-23 for a total of \$8,399,046 in funds available to disburse. Seven million dollars was allocated for the Rural Recruitment Initiatives to the eligible 42 districts. Districts expended \$6,472,011 RRI funds in 2023-24.

As part of the RRI allocation, \$336,167 was paid to teachers eligible for the teacher loan forgiveness program. Administrative costs included indirect costs to Winthrop at \$283,934 and administrative costs to CERRA at \$76,561. In addition, \$35,103 was allocated for site grants to teachers implementing Pro Team (middle grades), Teacher Cadet (high school) programs and college partners serving these schools.

Total funds utilized in 2023-24 were \$7,203,776 leaving a carry forward of \$1,195,270. The primary factor in the larger carry forward was districts not expending all their RRI funds.

#### Table B: 2023-24 Financials For Rural Recruitment Incentives

Carry Forward 2022-23	\$800,654
RRI Allocation from EIA funds for 2023-24	\$7,598,392
Total funds available for 2023-24	\$8,399,046
Allocations for 2023-24	

Rural Recruitment Incentives to Districts	\$7,000,000
District Expenditures for Incentives	\$6,472,011
Difference between	(+\$527,989)
Allocation/Expenditure	

Winthrop Indirect Costs	\$283,934
CERRA Administrative	\$76,561
Site Grants to Teachers	\$35,103
Teacher Loan Forgiveness	\$336,167
Total Funds Expended in 2023-24	\$7,203,776

Allocation of RRI for 2023-24	\$7,598,392
Total funds expended in 2023-24	\$7,203,776
Carry forward 2023-24	\$394,616

Carry forward 2022-23	\$800,654
Carry Forward 2023-24	\$394,616
Balance Forward 2024-25	\$1,195,270

Source: CERRA, correspondence with CERRA

District eligibility for RRI is determined on an annual basis.

CERRA determines district eligibility by two factors: teacher turnover rate must be above 11% and the district cannot be in the top 15 wealthiest districts as determined by the most recent Index of Taxpaying Ability.

Once the list of eligible districts is determined, districts are allocated RRI funds according to the number of classroom teachers in the district and a weighting based on the district's 5 year average teacher turnover rate as determined by the most recent report card data.

### Example of Calculation for a District's Allocation of RRI Funds:

District X has a 5 year teacher turnover rate of 11.94% and has 207 classroom teachers

Step 1:	District Teach	er Turnover Rate	- Teacher Turnover	<sup>r</sup> Rate Cutoff <b>x</b> Multiplie	r = District Weighting
---------	----------------	------------------	--------------------	---------------------------------------------	------------------------

*11.94 – 11 x 100 = .***0094** 

Step 2: District number of classroom teachers from Supply and Demand Report (self reported)

207 teachers

Step 3: Number of Teachers from Step 2 x District Weighting = Total Teacher Weighting

207 x .0094 = **1.95** 

Step 4: <u>Number of Teachers in District</u> + <u>Total Teacher Weighting</u> = **Combined Teachers in a District** 207 + 1.95 = **208.95** 

Step 5: Step 4 is completed for every eligible district for RRI funds and total for all districts is determined 16,286 teachers (all RRI districts)

*Step 6:* RRI allocation of funds/All RRI district teachers= **Base Allocation of Funding** \$7,000,000 / 16,286 = **\$429.81** 

Step 7: Base Allocation x Combined Teachers in a District = Amount of RRI Funding

429.81 x 208.95 = **\$89,808.79** 

#### So, District X would receive \$89,808.79 for its RRI funds.

# Study Question #1



# How did districts utilize the RRI funds in 2023-24?

Forty-two districts met the eligibility requirements for 2023-24. Forty-one districts requested funding and 41 districts responded to the survey sent to the districts in August 2024. (See Appendix C for a copy of the survey.) Within the survey, districts were asked which incentives they utilized in the past year and to provide the specifics regarding the utilization of the funds. The following section describes the districts' responses regarding their utilization of incentives.

**Recruitment Expenses: Thirty-one districts of the RRI districts used funds for recruiting expenses.** Items included travel to attend career fairs, printed materials, digital advertising, banners, branding and general recruitment items. Districts frequently reported they had better recruitment by hosting their own career fair as opposed to going to other locations.

Alternative Certification: Twentyseven of the districts used funds for alternative certification. Generally. "grow-yourthese programs are own" programs recruiting community members or uncertified staff in the district to become certified teachers. Some of the programs require a bachelor's degree and others establish a pathway for a four-year degree and certification. There are, at a minimum, 11 alternative certification programs serving school districts in South Carolina. Of the 27 districts utilizing alternative certification, the programs in the table to the right were used the most frequently.

Name of Alternative Certification Program	Number of teachers funded through RRI funds
Program of Alternative Certification Educators (PACE)	24
Teach for Tomorrow	21
Carolina Collaborative for Alternative Preparation (USC-CAP)	13
Columbia College Alternative Pathways to Education Certification (APEC)	2
Converse-Alternative Certification	2

*Mentoring and Induction:* Twenty-six of the RRI districts used mentoring/induction program. Districts reported 585 first year teachers were provided mentorship as part of their induction program. Districts reported 80% percent of these teachers were retained for 2024-25. Districts also reported 78 second year teachers were provided a second-year mentoring program and 100% of these teachers were retained in 2024-25.

**Professional Development: Twenty-two districts used funds for professional development.** Districts used these funds to support teachers in areas of classroom management, technology, student engagement and personalized learning. A total of 111 teachers participated in professional development.

International teachers: Twenty-one districts used RRI funds to secure international teachers. The districts can use various organizations to contract with an international teacher or sponsor a teacher. (See this link for providers https://ed.sc.gov/educators/recruitment-and-recognition/private-exchange-programs.) Most districts used an organization. The cost varies with districts reporting \$2,000 to \$17,500 per teacher. For 2023-24, approximately 255 international teachers were in RRI districts and approximately 175 international teachers were retained in 2024-25 (excluding teachers on HB1 visas completing their second year.) Approximately a total of 240 international teachers are in RRI districts in 2024-25. Districts do not pay benefits for international teachers.

**Certification Supports:** Seventeen of the districts used funds for certification supports. These funds were used to support teachers in the fees for the Praxis tests or for tutoring to take the Praxis test. A variety of supports for teachers were used one-on-one, online services, small group and study materials for teachers. Approximately 225 teachers were served with this incentive and 103 teachers obtained their certification.

**Graduate Courses:** Thirteen districts used RRI funds to pay the tuition for teachers to take graduate courses. The courses were frequently offered as part of a Master's program related to teaching and learning. Districts reported teachers enrolled in the graduate courses remained with the district at a rate of 97%. Two hundred and ninety-five teachers participated in the graduate courses in 2023.

**Critical Needs Stipends:** Twelve districts used this incentive to fund stipends for teachers in critical needs areas. Each district determines which teaching area is considered critical needs. The highest reported critical needs areas were high school math, special education, physical education, middle school math, high school English, middle school English and middle school science. The amount of the stipends is determined by the district. The stipends varied from \$250 per teacher to \$4,000 per teacher. Approximately, 729 teachers were paid using critical needs stipends. Of the 12 districts that used critical needs stipends, six indicated all areas deemed critical needs were filled and seven of the 12 districts indicated the teachers who received the stipends were retained the following year.

**Website Updates:** Ten of the RRI districts used funds as a strategy to upgrade their website. One hundred percent of these districts reported teacher recruitment was in a prominent place on their website. Districts also reported they used these funds for website maintenance, to enhance student and teacher exposure, to showcase the district's purpose, to improve communication with faculty, staff and parents, help with ADA compliance, and to manage the website.

**National Employment Fees:** Seven districts or 18% of the districts used RRI funds for this incentive. This incentive is used to post teacher vacancies on national websites, purchase software to recruit, and track and hire applicants to districts. Districts reported 275 teachers were recruited using software and 152 teachers were hired in 2023-24.

*Surveys:* Three districts used RRI funds to purchase software to survey their teachers to as to what retention strategies work for them and school climate issues. Districts used Upbeat and Microsoft Form for their surveys. Approximately 70% of the teachers responded to the district surveys. At least one district reported they shared the results of the surveys with their principals to help build a more positive school culture.

**Bridge Program:** Two districts used RRI funds to provide scholarships to certified teachers looking to obtain their Master's degree. Two Spartanburg districts collaborated with Wofford College and Converse College to provide this service. The districts reported using funds as part of a summer internship program for applicants to tutor students and then enroll in Wofford and Converse programs. Twelve teachers were in varying stages of this incentive. (Note: A third district entered data that was not in this category.)

*First Year Teacher Stipends:* Two districts paid a stipend to first year teachers using RRI funds. A total of 59 teachers were paid this stipend and 86% were retained the following year. The stipends varied from \$1,000 to \$2,500.

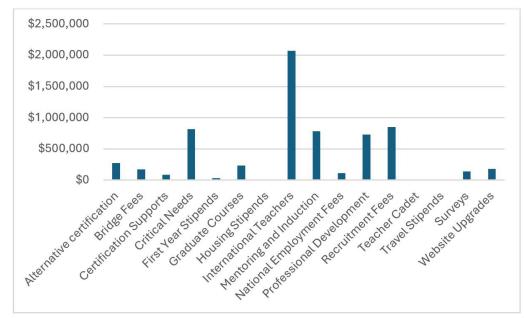
Housing: No district used funds for housing stipends in 2023-24.

**Teacher Cadets:** No district utilized funds for teacher cadet classes in 2023-24. (One district reported they planned to establish a class but did not.)

Travel Stipends: No district used travel stipends in 2023-24.

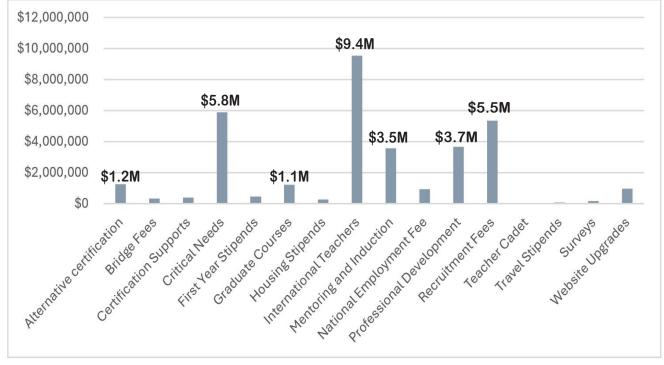
For 2023-24, the most frequently used incentives were recruitment expenses, mentoring/induction, certification support, alternative certification, and international teachers. International teachers, critical needs stipends, mentoring/ induction, recruitment fees and professional development had the largest disbursements by districts in 2023-24 (see Figure C). The EOC also gathered data on incentives by type and disbursed amounts over time to gain a better understanding of how districts identified and disbursed incentives within their districts.

#### Figure C: Disbursements of Incentives by Type 2023-24



Source: CERRA, Rural Recruitment Incentive Report, July 2024

Figure D shows disbursements of incentives to districts over the past five years. Districts spent the most funds over the past five years on international teachers, critical needs stipends, recruiting expenses, professional development, and mentoring/induction.





Source: CERRA, Rural Recruitment Incentive Report, July 2024

# **Study Question #2**



# How do RRI districts perceive the effectiveness of RRI funds?

Listening sessions were scheduled by CERRA with RRI districts in the spring and fall of 2024. Twenty-eight districts were invited to participate in the fall. CERRA district personnel asked what incentives worked best for their districts. Districts also had the opportunity to share any other thoughts they had about the use of incentives and potential uses in the future. EOC staff participated in the fall sessions. The following themes emerged:

- Districts reported trying to be more strategic in their plans for use of the incentives to build greater capacity in retention in their districts. Examples including reducing or eliminating international teachers, focusing on retention incentives, mentoring/ induction and using grow-your-own models.
- However, several districts said they were still heavily using international teachers in relatively large percentages when reviewed against the total teaching positions in a district with percentages as high as 41%, 26%, 22% and 16%.
- In the fall, many of the districts reported zero (0) vacancies for 2024-25 while other districts reported small numbers of vacancies. Special education positions seemed to still be a challenge for some districts.
- Many districts reported they saw greater gains in recruitment efforts when they hosted their own recruitment fairs as opposed to larger ones at a college /university.
- Several districts reported they used website upgrade funds for regular maintenance of their websites, not necessarily for teacher recruitment purposes.
- Several districts spoke about focusing on more of a model mentoring plan such as having the mentors loop with the teachers from year 1 to year 2. The districts also provided renewal credit to the mentors.
- Districts appreciated the flexibility and variety of incentives as what worked one year may not be needed the next and what works for one district might not work in another.
- A few districts inquired about the housing incentive specifically in terms of providing rent assistance directly to teachers.
- Many districts reported using funds for tuition payment for graduate classes to help retain teachers and grow teachers professionally.
- Districts were appreciative of the incentives and reported they perceived these incentives made a positive impact in their district.
- Small and rural districts felt the need to tell the positive stories in the communities, teachers and students to entice teachers to their district, particularly through social media.
- Districts asked about adding moving costs for teachers relocating to a district.
- Districts also requested to expand the eligibility for incentives beyond classroom teachers to include guidance counselors, speech/language pathologists and media specialists.

# **Study Question #3**



# *Is it possible to determine which incentives yield the most effective outcomes?*

During discussions and consultations with stakeholder groups in the field, SC TEACHER — a group at the University of SC that focuses on research related to the educator pipeline in SC — shared their work and preliminary research on the impact of RRI monies on teacher recruitment and retention.

Using data from the SCDE, SC TEACHER has created a statewide data infrastructure that is beginning to show a clearer picture of the training and movements of individual teachers in South Carolina.

With time and improved data systems, SC TEACHER will be able to reliably provide data to districts and the state regarding short and long-term effects of individual incentives on retention and return on investment (ROI) for specific incentives. The EOC will continue to work closely with SC TEACHER in these efforts.

# **Recommendations for Future of Rural Recruitment Initiative Funds**





### Expand the Evaluation Effectiveness of Current Incentives:

In reviewing individual incentives, several should be further analyzed to see if they contribute to teacher recruitment and/or retention. These incentives include recruitment expenses and website updates. Districts stated in the survey results they utilized website upgrades as general maintenance expenses, not necessarily targeting teacher recruitment. In analyzing available data, recruitment fair expenses often did not yield positive results for districts.



### Facilitate Collaborative Analysis for Strategic Refinement:

EOC staff should continue to work with SC TEACHER to analyze data regarding the incentives as they relate to teacher recruitment and retention. SC TEACHER should have access to the 2023-24 data from the SCDE in the coming weeks; additional data will strengthen the data infrastructure and allow districts and policymakers to make recommendations and decisions using ROI data.



### Implement Data-Driven Decision Making on Strategy Implementation:

The EOC, SCDE, CERRA, and SC TEACHER should regularly meet to continue analysis of the available data in an effort to refine the recommendations. It is recommended that this report be revised at fiscal year 2026.



### Develop Training Model for Districts:

A training model should be developed for districts that receive RRI funds to provide them with the strategies that would work best for each district using their individual data.



#### Empower Districts with Long-Term Planning Tools:

Districts should have their individual district data to develop individual long-term plans for the most effective use of incentives funds such as pairing strategies for maximum benefit. An example might be mentoring/ induction and professional development.

# **Appendix A**

Local Government Services		Index Year: 2024	
South Carolina Department of Revenue		<i>Tax Year:</i> 2022	
District Name	Index		
BBEVILLE SCHOOL DISTRICT	0.00257		
IKEN SCHOOL DISTRICT	0.02990		
LLENDALE SCHOOL DISTRICT	0.00106		
NDERSON DISTRICT 1	0.00903		
NDERSON DISTRICT 2	0.00249		
NDERSON DISTRICT 3	0.00248		
NDERSON DISTRICT 4	0.00551		
NDERSON DISTRICT 5	0.01415		
AMBERG COUNTY SCHOOL DISTRICT	0.00097		
AMBERG DISTRICT 1	0.00000		
AMBERG DISTRICT 2	0.00000		
ARNWELL CONSOL SCHOOL DIST	0.00101		
ARNWELL DISTRICT 19	0.00000		
ARNWELL DISTRICT 29	0.00000		
ARNWELL DISTRICT 45	0.00132		
EAUFORT SCHOOL DISTRICT	0.06278		
ERKELEY SCHOOL DISTRICT	0.05191		
ALHOUN SCHOOL DISTRICT	0.00335		
HARLESTON SCHOOL DISTRICT	0.13984		
HEROKEE SCHOOL DISTRICT	0.00889		
HESTER SCHOOL DISTRICT	0.00499		
HESTERFIELD SCHOOL DISTRICT	0.00546		
LARENDON COUNTY SCHOOL DIST	0.00398		
LARENDON DISTRICT 2	0.00000		
LARENDON DISTRICT 4	0.00000		
OLLETON SCHOOL DISTRICT	0.00765		
ARLINGTON SCHOOL DISTRICT	0.01063		
ILLON DISTRICT 3	0.00090		
ILLON SCHOOL DISTRICT 4	0.00241		
ORCHESTER DISTRICT 2	0.02010		
ORCHESTER DISTRICT 4	0.00332		

2024 Factored Final Index of Taxpaying Ability Local Government Services Index Year: 2024				
South Carolina Department of Revenue		<i>Tax Year:</i> 2022		
FAIRFIELD SCHOOL DISTRICT	0.00582			
FLORENCE DISTRICT 1	0.01783			
FLORENCE DISTRICT 2	0.00063			
FLORENCE DISTRICT 3	0.00229			
FLORENCE DISTRICT 4	0.00000			
FLORENCE DISTRICT 5	0.00055			
GEORGETOWN SCHOOL DISTRICT	0.02079			
GREENVILLE SCHOOL DISTRICT	0.09642			
GREENWOOD DISTRICT 50	0.00846			
GREENWOOD DISTRICT 51	0.00059			
GREENWOOD DISTRICT 52	0.00300			
HAMPTON SCHOOL DISTRICT	0.00222			
HORRY SCHOOL DISTRICT	0.09417			
JASPER SCHOOL DISTRICT	0.00593			
KERSHAW SCHOOL DISTRICT	0.01007			
LANCASTER SCHOOL DISTRICT	0.01329			
LAURENS DISTRICT 55	0.00474			
LAURENS DISTRICT 56	0.00266			
LEE SCHOOL DISTRICT	0.00163			
LEXINGTON DISTRICT 1	0.01887			
LEXINGTON DISTRICT 2	0.01290			
LEXINGTON DISTRICT 3	0.00185			
LEXINGTON DISTRICT 4	0.00166			
LEXINGTON DISTRICT 5	0.01774			
MARION CNTY SCHOOL DISTRICT	0.00328			
MARLBORO SCHOOL DISTRICT	0.00341			
MCCORMICK SCHOOL DISTRICT	0.00150			
NEWBERRY SCHOOL DISTRICT	0.00653			
OCONEE SCHOOL DISTRICT	0.02357			
ORANGEBURG CONSOL SCHOOL DIST	0.01172			
PICKENS SCHOOL DISTRICT	0.02315			
RICHLAND DISTRICT 1	0.03342			

#### a Abilit 2024 East d Final Inde f To .....

2024 Fuctorea Final Index 0 Local Government Se		Index Year: 2024
South Carolina Departmen	nt of Revenue	<i>Tax Year:</i> 2022
RICHLAND DISTRICT 2	0.01877	
SALUDA SCHOOL DISTRICT	0.00204	
SPARTANBURG DISTRICT 1	0.00466	
SPARTANBURG DISTRICT 2	0.01001	
SPARTANBURG DISTRICT 3	0.00289	
SPARTANBURG DISTRICT 4	0.00278	
SPARTANBURG DISTRICT 5	0.01690	
SPARTANBURG DISTRICT 6	0.01359	
SPARTANBURG DISTRICT 7	0.00982	
SUMTER SCHOOL DISTRICT	0.01297	
UNION SCHOOL DISTRICT	0.00355	
WILLIAMSBURG SCHOOL DISTRICT	0.00419	
YORK DISTRICT 1	0.00368	
YORK DISTRICT 2	0.01141	
YORK DISTRICT 3	0.01865	
YORK DISTRICT 4	0.01355	
Total of Indexes:	1.00000	

# 2024 Factored Final Index of Taxpaying Ability

# **Appendix B**

#### Appendix B

School Districts		
Rural Recruitment Initiative 2024-25		
Abbeville	Jasper	
Allendale	Kershaw	
Anderson 2	Lancaster	
Anderson 3	Laurens 55	
Anderson 4	Laurens 56	
Anderson 5	Lee	
Bamberg	Lexington 2	
Barnwell 45 & 48	Lexington 3	
Calhoun	Lexington 4	
Chester	Marion	
Clarendon	Marlboro	
Colleton	McCormick	
Darlington	Newberry	
Dillon 3	Orangeburg	
Dillon 4	Saluda	
Dorchester 4	Spartanburg 2	
Edgefield	Spartanburg 3	
Fairfield	Spartanburg 7	
Florence 3	Sumter	
Greenwood 50	Union	
Greenwood 51	Williamsburg	
Greenwood 52	York 1	
Hampton	York 4	

Eligible districts have greater than 11% average annual teacher turnover, as reported by districts' five most recent district report cards issued by the SC Department of Education and are not one of the 15 wealthiest districts based on index of taxpaying ability.

Source: CERRA, Rural Recruitment Incentive Report, July, 2024

# **Appendix C**

# Appendix C

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

Please respond to the questions as they are applicable to your district for Rural Recruitment Initiative (RRI) funds spent in 2023-24.

Survey is Due September 20, 2024.

\* District Name

\* Name of Person Completing Survey

\* Contact Number

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

## Professional Development

\* Did your district use RRI funds for Professional Development?

◯ Yes

O No

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

Professional Development Details

List professional development opportunities offered to teachers in 2023-24

	# of certified teachers participating in 23-24
Classroom management	
Assessment strategies	
Educational technology	
Instructional strategies	
Communication	
Student engagement	
Personalized learning	
Accountability	
Differentiation	
Standards	
Other (please specify)	

Please describe how these opportunities assisted the district in retaining teachers.

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

# Alternative Certification

\* Did your district use RRI funds for Alternative Certification?

◯ Yes

🔿 No

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

# Alternative Certification Details

Which of the alt cert program(s) below your district participated in and include the number of participants?

	Number Teacher Candidates
University of South Carolina CAP	
PACE	
Teach for Tomorrow	
Teach for America	
APEC	
Converse ALt Cert	
GATE Greenville	
LEAP Low Country	
Teach Charleston	
APEC Columbia College	
Florence	
List Other Alt Cert Program	

How many teacher candidates who participated in the alt cert programs(s) now hold a valid teaching certificate at the end of 2023-24?



Are teacher candidates paid as teachers prior to being certified?

◯ Yes

 $\bigcirc$  No

lf yes,	please	explain.	
---------	--------	----------	--

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### **Teacher Survey**

\* Did your district use RRI funds to create/develop a Survey for your teachers?

◯ Yes

O No

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

**Teacher Survey Details** 

What survey tools did your district use?

How were surveys utilized in the district to help recruit and retain teachers?

How many teachers responded to the survey?

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

# Critical Needs Stipends

\* Did your district use RRI funds for Critical Needs Stipends?

◯ Yes

🔿 No

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

## Critical Needs Stipends Details

Identify all areas of certification that were identified as a critical need?

	Number of Teachers Receiving Stipend
Special Education k-12	
Mathematics High School	
Mathematics Middle School	
Elementary /Early Childhood grades 3-5	
Science High School	
Science Middle School	
English High School	
English/language Arts Middle School	
Spanish	
Speech	
Media Specialist	
Early childhood grades PK-2	
Art	
PE	
Other (please specify)	
L	

Number of Teachers Receiving Stipend

How much was the stipend offered to teachers identified in your critical needs area?

In 2023-24, were all positions identified in your critical needs area filled?

◯ Yes

🔿 No

Comments

Were the teachers who were provided the stipend in 2023-24 retained in 2024-25?

◯ Yes

🔿 No

If no, please explain.

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### Graduate Courses

\* Did your district use RRI to provide Graduate Courses for teachers?

◯ Yes

🔿 No

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

Graduate Courses Details

Identify the graduate courses offered and include the number of teachers who participated?

	How many teachers participated?
LETRS	
Reading Recovery	
Mathematics	
National Board	
Technology	
Course(s) leading to a Master's or other advanced degree	
Other (please specify)	

Of the teachers who participated in graduate courses in 2023-24, how many did not RETURN in 2024-25? Please Explain.

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### Mentoring/Induction

\* Did your district use RRI funds for Mentoring/Induction?

◯ Yes

🔿 No

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

## Mentoring/Induction Details

Mentoring/Induction

	Number of Teachers
How many 1st Year teachers were mentored in your district in 2023- 24?	
Of the 1st Year teachers mentored in 2023- 24, how many were retained in 2024-25?	
How many 2nd Year teachers were mentored in your district in 2023-24?	
Of the 2nd Year teachers mentored in your district in 2023-24, how many were retained in 2024- 25?	

How was mentoring implemented in your district?

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

# Bridge Partnerships

\* Did your district use RRI funds for Bridge Partnerships?

◯ Yes

 $\bigcirc$  No

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### Bridge Partnerships Details

What college/university did your district partner with?

Please list other institutions your district partnered with and the number of teacher candidates

Please explain how the Bridge partnership works in your district.

What is the cost to the district to participate in the Bridge program?

What is the cost, per teacher, to the teacher to participate in the Bridge program?

How many teachers have been fully certified in the Bridge program?

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### **Teacher Cadet**

\* Did your district use RRI funds for creating Teacher Cadet classes?

◯ Yes

🔿 No

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

**Teacher Cadet Details** 

Teacher Cadet Program

	Number of Students Enrolled
Teacher Cadet Program 23-24	
Teacher Cadet Program 24-25	

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### **Recruiting Expenses**

\* Did your district use RRI funds for recruiting expenses?

◯ Yes

🔿 No

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### **Recruiting Expense Details**

Please list the types of items/travel, etc the district used for recruiting expenses.

List the places your district attended to recruit teachers in 2023-24.

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### National Employment

\* Did your district use RRI funds for National Employment fees?

◯ Yes

O No

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### National Employment Details

How did your district utilize National Employment?

How many teachers were recruited through National Employment?

How many teachers were hired as a result of using National Employment?

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### Certification Supports

\* Did your district use RRI funds for Certification Supports for teachers?

◯ Yes

🔿 No

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### Certification Support Details

How was certification support utilized in your district?

How many teachers were served in 2023-24?

How many teachers were fully certified at the end of 2023-24 using the certification supports?

Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

**Teacher Housing** 

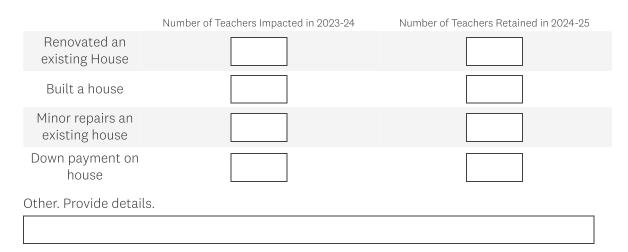
\* Did your district use RRI funds for expenses related to Housing for teachers?

O No

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

**Teacher Housing Details** 

Identify the item(s) that were utilized in your district for Housing.



Does the district charge rent to the teachers?

◯ Yes

🔿 No

 $\bigcirc$  If yes, what is the monthly rent?

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

**District Website** 

\* Did your district use RRI funds for upgrading/replacing District Website?

◯ Yes

 $\bigcirc$  No

### Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

District Website Details

If you used a specific vendor to do upgrades or updates to the website, who did you use?

What was the purpose of the changes to your website?

As a result of changes to your website, is teacher recruitment in a prominent place on your website, i.e., is it easy to locate?

◯ Yes

🔿 No

 $\bigcirc$  If no, please explain.

Has the number of "hits" increased since upgrades have been made? Please explain and provide analytic detail.

### Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### First Year Salary Supplements

\* Did your district use RRI funds for First Year Salary Supplements?

() yes
--------

 $\bigcirc$  No

# Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### First Year Salary Supplements Details

How many teachers received the salary supplement?

How much was the first year salary supplement?

How many first year teachers were retained in 2024-25 who received the supplement in 2023-24?

Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### International Teachers

\* Did your district use RRI funds to fund International Teachers?

◯ Yes

🔿 No

### Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey International Teachers Details

International Teachers

	# of International Teachers
How many international teachers did your district have in 2023-24?	
How many international teachers were retained in 2024- 25 (exclude teachers on HB1 visas completing 2 years)?	
How many international teachers does your district have in 2024-25?	
Other (please specify)	

What is the cost on an annual basis for an international teacher in your district?

Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

**Teacher Commute** 

\* Did your district use RRI funds to pay travel to teachers to commute?

◯ Yes

O No

 $\bigcirc$  If yes, what is the teacher reimbursed?

## Impact of Funds and Incentives Related to Rural Recruitment Initiative 2024 Survey

### **Teacher Commute Details**

How many teachers did the district pay travel to commute in 2023-24?

Of the teachers the district paid travel to commute in 2023-24, how many were retained by the district in 2024-25?

# **Appendix D**

### Appendix D: Carry Forward Funds

District	FY20 District Fund Balance	FY21 District Fund Balance	FY22 District Fund Balance	FY23 District Fund Balance	FY24 District Fund Balance
Abbeville	N/A	N/A	N/A	N/A	\$0.00
Allendale	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Anderson 2	N/A	\$0.00	\$200.00	\$0.00	\$8,000.00
Anderson 3	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Anderson 4	\$0.00	\$45.00	\$10.25	\$0.00	\$0.00
Anderson 5	N/A	\$1,308.16	\$118,875.00	\$77,681.00	\$2,951.36
Bamberg	N/A	N/A	N/A	\$0.00	\$0.00
Bamberg 2	\$0.00	\$0.84	\$42,550.00	N/A	N/A
Barnwell 19	\$0.00	\$0.00	\$6,825.00	N/A	N/A
Barnwell 29	\$0.00	\$780.00	\$0.00	N/A	N/A
Barnwell 45	\$3,820.00	\$0.00	\$0.00	\$0.00	\$0.00
Barnwell Consolidated (48)	N/A	N/A	N/A	\$0.00	\$61,401.00
Chester	\$0.00	\$0.00	\$0.00	\$0.00	\$65,398.00
Clarendon	N/A	N/A	N/A	\$0.00	\$12,000.01
Clarendon 1	\$0.00	\$0.00	N/A	N/A	N/A
Clarendon 2	\$0.78	\$0.00	\$0.00	N/A	N/A
Clarendon 4	N/A	N/A	\$0.00	N/A	N/A
Colleton	\$0.00	\$0.00	\$0.00	\$14,581.00	\$8,067.30
Darlington	\$687.00	\$0.00	\$0.00	\$2,682.00	\$0.00
Dillon 3	\$0.00	\$0.00	\$0.00	N/A	N/A
Dillon 4	\$0.00	\$0.00	\$0.00	\$50,953.00	N/A
Dorchester 4	\$0.00	\$1,239.05	\$12,196.38	\$5,910.00	\$27,774.65
Edgefield	\$0.00	\$0.00	\$0.00	\$0.00	N/A
Fairfield	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Florence 1	N/A	N/A	\$0.00	\$0.00	\$0.00
Florence 2	\$0.00	\$0.00	\$0.00	N/A	N/A
Florence 3	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Florence 4	\$0.00	\$0.00	\$0.00	N/A	N/A
Greenwood 50	N/A	\$415.59	\$3.98	\$0.00	\$47.04
Greenwood 51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Greenwood 52	N/A	N/A	N/A	\$0.00	\$0.00
Hampton	N/A	N/A	\$0.00	\$0.00	\$0.00
Hampton 1	\$0.00	\$0.00	N/A	N/A	N/A
Hampton 2	\$0.00	\$0.00	N/A	N/A	N/A
Jasper	\$1,465.50	\$0.00	\$0.00	\$0.00	\$0.00
Lancaster	N/A	N/A	N/A	N/A	\$0.00
Laurens 55	\$371,900.00	\$0.00	\$0.00	\$677.00	\$0.00
Laurens 56	N/A	N/A	\$31,247.67	\$26,168.00	\$2,199.25
Lee	\$0.00	\$0.00	\$0.00	\$0.00	\$9,048.00
Lexington 2	N/A	\$0.00	\$0.00	\$0.00	\$0.00
Lexington 3	N/A	N/A	N/A	\$0.00	\$0.00
Lexington 4	\$0.00	\$0.00	\$0.00	\$15,924.00	\$0.00
Marion	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Marlboro	\$0.00	\$0.00	\$0.27	\$0.00	\$107,226.00
McCormick	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Newberry	\$0.00	\$0.00	\$0.00	\$6,891.00	\$0.00
Orangeburg	\$0.00	\$637.00	\$0.00	\$235,053.00	\$863.00
Saluda	\$0.00	\$0.00	\$0.00	\$0.00	\$189.00
Spartanburg 3	N/A	\$7,759.72	\$2,650.00	\$34.00	\$0.00
Spartanburg 7	N/A	\$0.00	\$14,900.00	\$0.00	\$0.00
Sumter	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Union Williamsburg York 1	N/A \$0.00 N/A	\$0.00 \$0.00 \$0.00	\$0.00 \$0.00 N/A	\$0.00 \$0.00 N/A	\$0.00 \$0.00 \$120,569.75
York 4	N/A	N/A	N/A	N/A	\$0.00
Total Carry Forward by Districts	\$377,873.28	\$12,185.36	\$229,458.55	\$436,554.00	\$425,734.36

NA = District was not part of the RRI that year or the district consolidated (name change may "create" a new district)

FY 25 (will change as districts request these funds in FY25)

# Appendix E

# Appendix E: District Rural Recruitment Incentives

	FY20 Expenditure	FY21 Expenditure	FY22 Expenditure	FY23 Expenditure	FY24 Expenditure	Total Expenditures
Abbeville	N/A	N/A	N/A	N/A	\$96,927.00	\$96,927.00
Allendale	\$76,900.00	\$51,552.00	\$52,625.00	\$48,412.00	\$39,187.00	\$268,676.00
Anderson 2	N/A	\$135,903.00	\$130,675.00	\$124,010.00	\$91,160.00	\$481,748.00
Anderson 3	\$148,700.00	\$92,504.00	\$100,750.00	\$103,898.00	\$86,563.00	\$532,415.00
Anderson 4	\$160,700.00	\$115,239.00	\$119,364.75	\$108,242.00	\$94,854.00	\$598,399.75
Anderson 5	N/A	\$472,766.84	\$390,050.00	\$406,800.00	\$407,436.64	\$1,677,053.48
Bamberg	N/A	N/A	N/A	\$77,580.00	\$62,414.00	\$139,994.00
Bamberg 2	\$53,900.00	\$29,699.16	\$42,550.00	N/A	N/A	\$126,149.16
Barnwell 19	\$41,000.00	\$24,669.00	\$19,750.00	N/A	N/A	\$85,419.00
Barnwell 29	\$56,900.00	\$38,540.00	\$40,325.00	N/A	N/A	\$135,765.00
Barnwell 45	\$124,680.00	\$87,032.00	\$88,325.00	\$86,090.00	\$60,961.00	\$447,088.00
Barnwell Consolidated (48)	N/A	N/A	N/A	\$63,755.00	\$11,700.00	\$75,455.00
Chester	\$285,700.00	\$208,102.00	\$209,850.00	\$202,917.00	\$92,500.00	\$999,069.00
Clarendon	N/A	N/A	N/A	\$90,418.00	\$111,187.90	\$201,605.90
Clarendon 1	\$56,300.00	\$25,379.00	N/A	N/A	N/A	\$81,679.00
Clarendon 2	\$153,799.22	\$99,235.00	\$85,750.00	N/A	N/A	\$338,784.22
Clarendon 4	N/A	N/A	\$89,825.00	N/A	N/A	\$89,825.00
Colleton	\$296,300.00	\$216,958.00	\$217,450.00	\$172,626.00	\$134,780.70	\$1,038,114.70
Darlington	\$566,313.00	\$393,327.00	\$402,250.00	\$366,750.00	\$329,911.00	\$2,058,551.00
Dillon 3	\$81,700.00	\$44,533.00	\$52,050.00	N/A	N/A	\$178,283.00
Dillon 4	\$228,100.00	\$147,348.00	\$147,550.00	\$85,000.00	N/A	\$607,998.00
Dorchester 4	\$146,600.00	\$97,681.95	\$90,578.62	\$88,260.00	\$49,289.35	\$472,409.92
Edgefield	\$202,600.00	\$145,908.00	\$142,925.00	\$134,134.00	N/A	\$625,567.00
Fairfield	\$220,900.00	\$153,132.00	\$153,150.00	\$131,055.00	\$103,645.00	\$761,882.00
Florence 1	N/A	N/A	\$399,625.00	\$658,176.00	\$558,124.00	\$1,615,925.00
Florence 2	\$65,900.00	\$45,806.00	\$44,575.00	N/A	N/A	\$156,281.00
Florence 3	\$206,100.00	\$144,280.00	\$147,625.00	\$137,793.00	\$106,128.00	\$741,926.00
Florence 4	\$60,200.00	\$43,363.00	\$29,125.00	N/A	N/A	\$132,688.00
Greenwood 50	N/A	\$340,716.41	\$366,021.02	\$300,336.00	\$265,914.96	\$1,272,988.39
Greenwood 30	FY20 Expenditure	FY21 Expenditure	FY22 Expenditure	FY23 Expenditure	FY24 Expenditure	Total Expenditures
Greenwood 52	N/A	N/A	N/A	\$55,723.00	\$45,803.00	\$101,526.00
Hampton	N/A	N/A	\$122,800.00	\$113,828.00	\$83,317.00	\$319,945.00
Hampton 1	\$129,900.00	\$90,828.00	¢.22,000.00	¢110,020.00 N/А	\$00,0 M/A	\$220,728.00
Hampton 2	\$50,500.00	\$32,003.00	N/A	N/A	N/A	\$82,503.00
Jasper	\$166,834.50	\$107,585.00	\$108,225.00	\$106,313.00	\$38,400.00	\$527,357.50
Lancaster	v 100,00 1.00 N/A	¢101,000.00	• 100,220.00 N/A	Ф.66,616,66 N/A	\$439,059.00	\$439,059.00
Laurens 55	\$371,900.00	\$267,253.00	\$261,800.00	\$218,699.00	\$172,840.39	\$1,292,492.39
Laurens 56	N/A	N/A	\$89,252.33	\$76,817.00	\$84,504.75	\$250,574.08
Lee	\$117,400.00	\$78,419.00	\$79,900.00	\$67,637.00	\$45,320.00	\$388,676.00
Lexington 2	N/A	\$369,690.00	\$371,725.00	\$350,771.00	\$284,857.00	\$1,377,043.00
Lexington 3	N/A	N/A	N/A	\$80,336.00	\$63,704.00	\$144,040.00
Lexington 4	\$185,200.00	\$132,039.00	\$137,800.00	\$110,767.00	\$106,528.00	\$672,334.00
Marion	\$276,200.00	\$187,034.00	\$193,600.00	\$186,080.00	\$147,397.00	\$990,311.00
Marlboro	\$235,300.00	\$147,183.00	\$153,849.73	\$138,660.00	\$0.00	\$674,992.73
McCormick	\$39,500.00	\$40,975.00	\$40,725.00	\$23,400.00	\$24,710.00	\$169,310.00
Newberry	\$375,900.00	\$268,836.00	\$269,900.00	\$252,179.00	\$202,755.00	\$1,369,570.00
Orangeburg	\$715,300.00	\$480,500.00	\$443,800.00	\$130,432.00	\$351,550.00	\$2,121,582.00
Saluda	\$121,200.00	\$81,435.00	\$100,325.00	\$92,306.00	\$71,150.00	\$466,416.00
Spartanburg 3	N/A	\$120,880.28	\$128,000.00	\$119,500.00	\$100,043.00	\$468,423.28
Spartanburg 7	N/A	\$372,287.00	\$367,000.00	\$363,517.00	\$316,935.00	\$1,419,739.00
Sumter	\$850,400.00	\$580,729.00	\$593,625.00	\$503,918.00	\$399,422.00	\$2,928,094.00
	,,				,	. ,,

Union	N/A	\$148,671.00	\$151,800.00	\$144,966.00	\$120,891.00	\$566,328.00
Williamsburg	\$217,400.00	\$152,392.00	\$143,250.00	\$127,457.00	\$85,450.00	\$725,949.00
York 1	N/A	\$204,949.00	N/A	N/A	\$41,326.25	\$246,275.25
York 4 Total Expenditures to Districts	N/A	N/A	N/A	N/A	\$568,237.00	\$568,237.00
	\$7,148,326.72	\$7,059,835.64	\$7,321,041.45	\$6,688,044.00	<b>\$6,529,985.94</b>	<b>\$34,747,233.75</b>

NA = District was not part of the RRI that year or the district consolidated (name change may "create" a new district)

# **Appendix F**

#### Appendix F

### Rural Recruitment Funds Disbursed by Incentive Type

### 2019-20/2023-24

RRI Incentive	2019-20	2019-20 2020-21 2021-22	2021-22	2022-23	2023-24	Total
						Disbursements
Alternative	\$269,407	\$265,624	\$202,513	\$246,151	\$271,718	\$1,255,413
Certification						
Bridge Fees	\$14,500	-	\$55,000	\$99,286	\$171,093	\$339,689
Certification	\$60,627	\$67,200	\$105,800	\$73,747	\$82,821	\$390,195
Supports						
Critical Needs Stipends	\$793,395	\$1,819,719	\$1,123,568	\$1,336,116	\$818,658	\$5,891,456
First Year Stipends	\$149,948	\$161,477	\$60,690	\$73,884	\$31,500	\$477,499
Graduate Courses	\$78,077	\$212,297	\$433,850	\$282,035	\$235,382	\$1,241,641
Housing Stipends	\$61,236	\$64,366	\$52,050	\$85,251	-	\$262,903
International	\$2,474,955	\$1,724,836	\$1,943,910	\$1,328,967	\$2,068,151	\$9,540,819
Teachers						
Mentoring and Induction	\$722,468	\$740,090	\$607,060	\$717,567	\$783,355	\$3,570,540
National	\$234,761	\$203,623	\$217,068	\$181,347	\$109,740	\$946,539
Employment Fees	φ204,701	\$200,020	<i>\\\</i>	\$101,047	\$100,740	\$040,000
Professional	\$662,011	\$830,421	\$868,905	\$586,356	\$729,686	\$3,677,379
Development						
Recruitment	\$1,026,478	\$729,395	\$1,446,684	\$1,397,057	\$851,617	\$5,351,231
Expenses	<b></b>	<b>\$10.105</b>	<b>\$14,000</b>	<b>*</b> 4.000		<b>\$20,400</b>
Teacher Cadet	\$1,161-	\$10,125	\$14,200	\$4,000	-	\$29,486
Travel Stipends	\$43,173	\$28,335	\$7,000	\$18,190	-	\$96,698
Surveys	-	-	-	\$40,950	\$137,681	\$178,631
Website Updates	\$184,231	\$202,328	\$182,744	\$217,139	\$180,608	\$967,050
Total RRI Funds Disbursed	\$6,776,428	\$7,059,836	\$7,321,042	\$6,688,043	\$6,472,010	\$34,317,359

Source: SC Teacher, University of South Carolina

# Appendix G

Request for Disbursement of FY25 Rural Recruitment Initiative Funds



District Name:\_\_\_\_\_

District	Mailing	Address:
----------	---------	----------

### Incentive (check one):

- Alternative Certification Fees
- Bridge Program Partnerships
- Certification Examination Support
- Critical Needs Salary Supplement
- ☐ First-Year Teacher Salary Supplement
- Graduate Coursework
- Housing Purchase/Renovations
- □ International Teacher Fees

Mentoring/Induction Support
National Employment System Fees
Professional Development
Recruitment Expenses
Surveys
Teacher Cadet Start-Up Costs
Travel Stipends for Commuters

Website Upgrades

### Amount Requested: \_\_\_\_\_

How was the request amount determined?

**Explanation:** (How will the incentive be implemented? Attach further documentation, as necessary)

Please continue to page 2.

**Assurance:** By my signature below, I certify that the funds disbursed pursuant to this request are intended to be used for the purpose and in the manner stated above, and that the district will adhere to all requirements specified in the FY25 RRI Funds Disbursement Agreement.

Superintendent Name: \_\_\_\_\_

Superintendent Signature: \_\_\_\_\_ Date: \_\_\_\_\_

For CERRA Use Only	
Approved: 🗌 Yes - Check request being p	rocessed
<b>No</b> – Explanation and/or add	itional information needed
CERRA Representative:	Date:
Please note that funds will be disbursed mailed to the district at the address provi	via check, issued by Winthrop University, ded above.



# **Appendix H**

### Appendix H DISBURSEMENTS BY DISTRICT AND INCENTIVE TYPE 2023-24

District	INCENTIVE	DISBURSE MENT	Total
Abbeville	Alternative Certification Fees	2,435.69	
	International Teacher Fees	10,000.00	
	Mentoring/Induction Support	8,523.61	
	Recruitment Expenses	17,993.15	
			38,952.45
Allendale	International Teacher Fees	39,187.00	
			39,187.00
Anderson	Alternative Certification Fees	5,200.00	
2	Critical Need Salary Stipend	46,600.00	
	Mentoring/Induction Support	19,717.16	
	Recruitment Expenses	19,642.84	
	·		91,160.00
Anderson 3	Bridge Program Partnerships	1,328.51	
	Mentoring/Induction Support	2,657.02	
	National Employment System Fees	21,035.10	
	Professional Development	24,136.16	
	Recruitment Expenses	4,021.11	
	Website Upgrades	33,385.10	
			86,563.00
Anderson 4	Alternative Certification Fees	340.25	
	Mentoring/Induction Support	28,168.98	
	National Employment System Fees	9,000.00	
	Professional Development	23,202.06	
	Recruitment Expenses	5,895.30	
	Website Upgrades	28,247.41	
			94,854.00
Anderson 5	Mentoring/Induction Support	103,500.00	
	Professional Development	169,050.00	
	Recruitment Expenses	134,886.64	
			407,436.64

Bamberg	International Teacher Fees	62,414.00	
			62,414.00
Barnwell 45	Alternative Certification Fees	4,500.00	
	Critical Need Salary Stipend	16,039.85	
	International Teacher Fees	30,211.47	
	Recruitment Expenses	1,919.46	
	Website Upgrades	8,290.22	
			60,961.00
Barnwell 48	Alternative Certification Fees	4,500.00	
	Mentoring/Induction Support	7,200.00	
			11,700.00
Chester	Critical Need Salary Stipend	78,000.00	
	Professional Development	4,500.00	
	Recruitment Expenses	8,000.00	
	Website Upgrades	2,000.00	
			92,500.00
Clarendo n	Alternative Certification Fees	6,800.00	
	Bridge Program Partnerships	4,500.00	
	Certification Examination Support	2,000.00	
	Graduate Coursework	22,000.00	
	International Teacher Fees	12,500.00	
	Mentoring/Induction Support	23,146.32	
	National Employment System Fees	12,241.58	
	Recruitment Expenses	28,000.00	
			111,187.90
Colleton	Alternative Certification Fees	16,000.00	
	International Teacher Fees	80,000.00	
	Mentoring/Induction Support	38,780.70	
			134,780.70

Darlingto n	Certification Examination Support	3,911.00	
	Critical Need Salary Stipend	250,000.00	
	International Teacher Fees	52,250.00	
	Professional Development	23,750.00	
			329,911.00
Dorchest er 4	Certification Examination Support	2,760.00	
<u></u>	International Teacher Fees	9,500.00	
	Mentoring/Induction Support	6,000.00	
	National Employment System Fees	14,274.65	
	Recruitment Expenses	16,754.70	
			49,289.35
Fairfield	Certification Examination Support	3052.40	
	International Teacher Fees	77,022.60	
	Mentoring/Induction Support	19,620.00	
	Professional Development	3,950.00	
			103,645.00
Florence 1	Critical Need Salary Stipend	100,000.00	
	International Teacher Fees	378,506.00	
	Recruitment Expenses	79,618.00	
			558,124.00
Florence	Alternative Certification Fees	22,500.00	
3	Bridge Program Partnerships	1,764.60	
	Certification Examination Support	1,278.00	
	Graduate Coursework	3,952.40	
	International Teacher Fees	43,500.00	
	National Employment System Fees	8,556.02	
	Recruitment Expenses	18,576.98	
	Website Upgrades	6,000.00	
			106,128.00
Greenwo od 50	Alternative Certification Fees	4,846.00	
	Graduate Coursework	68,030.00	
	Mentoring/Induction Support	124,876.11	
	Professional Development	64,369.30	
	Recruitment Expenses	3,793.55	
		,	265,914.96

r Teacher Salary Stipend	9,000.00  9,000.00  10  9,000.00  12,075.00  12,075.00  10,000.00  10,000.00  25,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000  5,000.00  5,000.00  5,000.00  5,000.00  5,000.00  5,000 5,00	33,103.00 45,803.00
re Certification Fees ion Examination Support eed Salary Stipend mal Teacher Fees g/Induction Support mal Development	12,075.00 10,000.00 3,000.00 25,000.00 30,000.00 5,000.00 5,000.00	
re Certification Fees ion Examination Support eed Salary Stipend mal Teacher Fees g/Induction Support mal Development	12,075.00 10,000.00 3,000.00 25,000.00 30,000.00 5,000.00 5,000.00	45,803.00
re Certification Fees ion Examination Support eed Salary Stipend mal Teacher Fees g/Induction Support mal Development	12,075.00 10,000.00 3,000.00 25,000.00 30,000.00 5,000.00 5,000.00	45,803.00
re Certification Fees ion Examination Support eed Salary Stipend inal Teacher Fees g/Induction Support inal Development	10,000.00 3,000.00 25,000.00 30,000.00 5,000.00 5,000.00	45,803.00
ion Examination Support eed Salary Stipend nal Teacher Fees g/Induction Support nal Development	3,000.00 25,000.00 30,000.00 5,000.00 5,000.00	45,803.00
ion Examination Support eed Salary Stipend nal Teacher Fees g/Induction Support nal Development	3,000.00 25,000.00 30,000.00 5,000.00 5,000.00	
ion Examination Support eed Salary Stipend nal Teacher Fees g/Induction Support nal Development	3,000.00 25,000.00 30,000.00 5,000.00 5,000.00	
eed Salary Stipend nal Teacher Fees g/Induction Support nal Development	25,000.00 30,000.00 5,000.00 5,000.00	
nal Teacher Fees g/Induction Support nal Development	30,000.00 5,000.00 5,000.00	
g/Induction Support nal Development	5,000.00 5,000.00	
nal Development	5,000.00	
· · · · · · · · · · · · · · · · · · ·		
ent Expenses	5,317.00	
		83,317.00
e Certification Fees	8,400.00	
eed Salary Stipend	30,000.00	
		38,400.00
nal Teacher Fees	435,977.86	
ent Expenses	3,081.14	
		439,059.00
e Certification Fees	16,724.00	
on Examination Support	8,050.00	
nal Teacher Fees	39,000.00	
g/Induction Support	1,000.00	
nal Development	24,000.00	
	32,800.00	
	31.500.00	
	19,766.39	
2	ion Examination Support onal Teacher Fees g/Induction Support onal Development ent Expenses	onal Teacher Fees         39,000.00           g/Induction Support         1,000.00           onal Development         24,000.00           ent Expenses         32,800.00           31,500.00         31,500.00

Laurens	Alternative Certification Fees	1,500.00	
56		1,000.00	
	Certification Examination Support	1,500.00	
	Graduate Coursework	24,800.00	
	Mentoring/Induction Support	29,285.00	
	National Employment System Fees	7,719.75	
	Professional Development	3,500.00	
	Recruitment Expenses	16,200.00	
			84,504.75
Lee	Alternative Certification Fees	1,660.50	
	Certification Examination Support	3,840.00	
	International Teacher Fees	32560.00	
	National Employment System Fees	3,987.67	
	Recruitment Expenses	3,271.83	
			45,320.00
Lexingto n 2	Alternative Certification Fees	90,000.00	
	Mentoring/Induction Support	60,000.00	
	Recruitment Expenses	134,857.00	
			284,857.00
Lexingto n 3	Certification Examination Support	2,204.00	
	Graduate Coursework	31,500.00	
	International Teacher Fees	20,000.00	
	Mentoring/Induction Support	10,000.00	
			63,704.00
Lexingto n 4	Alternative Certification Fees	9,000.00	
	Certification Examination Support	1,200.00	
	International Teacher Fees	9,500.00	
	Mentoring/Induction Support	20,300.00	
	Professional Development	8,000.00	
	Recruitment Expenses	34,559.00	
	Website Upgrades	23,969.00	
			106,528.00
Mania			
Marion	Alternative Certification Fees	500.00	
	Critical Need Salary Stipend	141,175.00	
	Recruitment Expenses	5,722.00	
			147,397.00

McCormi	Professional Development	12,400.00	
ck		12,400.00	
	Recruitment Expenses	12,310.00	
			24,710.00
Newberry	International Teacher Fees	90,000.00	
	Mentoring/Induction Support	70,275.00	
	Recruitment Expenses	29,180.00	
	Website Upgrades	13,300.00	
			202,755.00
Orangeb urg	Alternative Certification Fees	15,000.00	
	International Teacher Fees	323,050.00	
	Mentoring/Induction Support	13,500.00	
			351,550.00
Saluda	Certification Examination Support	1,500.00	
	Mentoring/Induction Support	43,950.00	
	Professional Development	7,000.00	
	Recruitment Expenses	5,000.00	
	Website Upgrades	13,700.00	
			71,150.00
Spartanb urg 3	Alternative Certification Fees	1,500.00	
	Certification Examination Support	1,000.00	
	Critical Need Salary Stipend	40,000.00	
	Graduate Coursework	30,000.00	
	Mentoring/Induction Support	7,000.00	
	Professional Development	5,000.00	
	Recruitment Expenses	15,543.00	
			100,043.00

Spartanb urg 7	Alternative Certification Fees	39,000.00	
argi	Bridge Program Partnerships	163,500.00	
	Certification Examination Support	17,000.00	
	International Teacher Fees	38,000.00	
	Mentoring/Induction Support	31,500.00	
	Professional Development	2,935	
	Recruitment Expenses	25,000.00	
			316,935.00
Sumter	Alternative Certification Fees	6,641.12	
	Certification Examination Support	28,272.00	
	International Teacher Fees	241,012.37	
	Mentoring/Induction Support	64,280.00	
	Professional Development	4,525.00	
	Recruitment Expenses	54,691.51	
			399,422.00
Union	Alternative Certification Fees	4,500.00	
	Critical Need Salary Stipend	64,740.58	
	Graduate Coursework	20,731.71	
	Mentoring/Induction Support	1,675.00	
	National Employment System Fees	15,996.92	
	Recruitment Expenses	13,246.79	
			120,891.00
Williamsb urg	Critical Need Salary Stipend	3,000.00	
	First-Year Teacher Salary Stipend	22,500.00	
	International Teacher Fees	13,960.00	
	Mentoring/Induction Support	42,500.00	
	Recruitment Expenses	3,490.00	
			85,450.00
York 1	Alternative Certification Fees	170.00	
	Certification Examination Support	2,254.00	
	National Employment System Fees	16,927.88	
	Recruitment Expenses	16,974.37	
	Website Upgrades	5,000.00	
			41,326.25

Yor k 4	Graduate Coursework	640.00	
	Mentoring/Induction Support	900.00	
	Professional Development	332,293.67	
	Recruitment Expenses	101,271.72	
	Surveys	106,181.36	
	Website Upgrades	26,950.25	
			568,237.00
Tot			
al			\$6,472,011

Source: CERRA, Rural Recruitment Incentive Report

# Appendix I

Eligible SC School Districts			
Abbeville	Jasper		
Allendale	Kershaw		
Anderson 2	Lancaster		
Anderson 3	Laurens 55		
Anderson 4	Laurens 56		
Anderson 5	Lee		
Bamberg	Lexington 2		
Barnwell 45	Lexington 3		
Barnwell 48	Lexington 4		
Calhoun	Marion		
Chester	Marlboro		
Clarendon	McCormick		
Colleton	Newberry		
Darlington	Orangeburg		
Dillon 3	Saluda		
Dillon 4	Spartanburg 2		
Dorchester 4	Spartanburg 3		
Edgefield	Spartanburg 7		
Fairfield	Sumter		
Florence 3	Union		
Greenwood 50	Williamsburg		
Greenwood 51	York 1		
Greenwood 52	York 4		
Hampton			

### **Appendix I: Rural Recruitment Initiative FY25**

Eligible districts have greater than 11% average annual teacher turnover, as reported on the districts' five most recent district report cards issued by the SC Department of Education, and are not one of the 15 wealthiest districts based on the index of taxpaying ability.

# **Appendix J**

### Appendix J: Financials for Rural Recruitment Initiative

The RRI for 2023-24 was allocated \$7,598,392 from Education Improvements Act funds. There was a carry forward of \$800,654 in 2022-23 for a total of \$8,399,046 in funds available to disburse. Seven million dollars was allocated for the rural recruitment initiatives to the eligible 42 districts. Districts expended \$6,472,011 in 2023-24 for rural recruitment initiative funds.

As part of the RRI allocation, \$336,000 was paid to teachers eligible for the teacher loan forgiveness program. Administrative costs include indirect cost to Winthrop at \$283,934 and administrative costs for CERRA was \$76,561. In addition, \$35,103 was allocated for site grants to teachers implementing Pro Team (middle grades) and Teacher Cadet (high school) programs.

Total funds utilized in 2023-24 was \$7,203,776 leaving a carry forward of \$1,195,270. The primary factor in the larger carry forward was districts not expending all of their RRI funds. The carry forward will be reallocated to districts and additional funds being made available to teachers in the loan program in 2024-25.

### 2023-24 Financials For Rural Recruitment Incentives

Carry Forward 2022-23	\$800,654
RRI Allocation from EIA funds for 2023-24	\$7,598,392
Total funds available for 2023-24	\$8,399,046

### Allocations for 2023-24

Rural Recruitment Incentives to Districts	\$7,000,000
District Expenditures for Incentives	\$6,472,011
Difference between	(+\$527,989)
Allocation/Expenditure	

Winthrop Indirect Costs	\$283,934
CERRA Administrative	\$76,561
Site Grants to Teachers	\$35,103
Teacher Loan Forgiveness	\$336,000
Total Funds Expended in 2023-24	

# Appendix K



### Rural District Undergraduate Loan Forgiveness Program

### Applicant Information Sheet

The 2023-24 Rural District Undergraduate Loan Forgiveness Program (Program) is authorized by South Carolina FY24 Proviso 1A.45 and is administered by the Center for Educator Recruitment, Retention, and Advancement (CERRA). The Program is intended to encourage classroom teachers to seek and maintain employment within the 42 rural districts identified through the Proviso. Under the Program, eligible classroom teachers may apply for up to \$5,000 per year to be applied to the balance on any <u>undergraduate</u> loan for which no other loan forgiveness options apply. Assistant teachers, media specialists, reading coaches, school counselors, and speech-language pathologists are not eligible for forgiveness through the Rural District Undergraduate Loan Forgiveness Program.

We strongly recommend all potential applicants review the Frequently Asked Questions document.

### Who is eligible?

In order to receive funds through the Program, teachers must have been employed fulltime in a classroom setting for at least 152 days during the 2023-24 school year in one of the following South Carolina school districts: Abbeville, Allendale, Anderson 2, Anderson 3, Anderson 4, Anderson 5, Bamberg, Barnwell, Barnwell 45, Chester, Clarendon, Colleton, Darlington, Dorchester 4, Fairfield, Florence 1, Florence 3, Greenwood 50, Greenwood 51, Greenwood 52, Hampton, Jasper, Lancaster, Laurens 55, Laurens 56, Lee, Lexington 2, Lexington 3, Lexington 4, Marion, Marlboro, McCormick, Newberry, Orangeburg, Saluda, Spartanburg 3, Spartanburg 7, Sumter, Union, Williamsburg, York 1, or York 4.

<u>Teachers must have first exhausted all other loan forgiveness options before applying for this Program</u>. For more information about federal loan forgiveness options, go to <u>https://studentaid.gov/manage-loans/forgiveness-cancellation/teacher</u>. SC Teaching Fellows Loans and SC Teachers Loans are not eligible for forgiveness through this Program. Parent Plus loans where you, as the parent, serve as the cosigner or surety for the child are not eligible for forgiveness through this Program.

### How do teachers apply?

Teachers may obtain an application through their school district's Human Resources Department or from CERRA's website at <u>https://www.cerra.org/rural-recruitment-initiative.html</u>. The application must be completed and <u>delivered</u> to CERRA between **June 17, 2024, and August 9, 2024**. Applications and required documentation, including a complete W-9 form, delivered before June 17, 2024, or after August 9, 2024, will not be considered.

Along with the paper application, applicants must also submit documentation of outstanding loan balances. This documentation must come directly from the loan lender and must include the following information:

- applicant's name
- lender's name (original or consolidating lender)
- original/first undergraduate loan distribution dates
- current amount due, including the principal balance
- the interest accrued
- any penalty or late fees imposed
- loan status (repayment, deferment, forbearance, delinquent, default)
- monthly payment amount
- and the due date for the June, July, or August 2024 payment.

If an undergraduate loan has been consolidated by the loan lender, applicants must contact their loan lender and/or the appropriate state or federal education agency(s) to obtain the original/first undergraduate loan distribution dates. CERRA cannot complete this step on the applicant's behalf. Applicants also must submit a copy of their teaching certificate and a completed W-9 tax form.

Applications and documentation must be submitted at the same time in one envelope. Applications submitted without the required loan documentation and a complete W-9 form will not be considered. Emailed applications, loan documentation, and/or W-9 forms will not be considered. CERRA is not responsible for lost or misdirected mail.

### What else do applicants need to know?

Applicants will receive an email informing them if their application has been approved or denied. The 2023-24 Program will close by August 9, 2024, or at such time all available funds have been disbursed.



### Rural District Undergraduate Loan Forgiveness Program

**Applicant Checklist** 

### For all applicants:

- □ I reviewed the Rural District Undergraduate Loan Forgiveness Program Applicant Information Sheet and Frequently Asked Questions Document.
- □ I have completed all four pages of the Rural District Undergraduate Loan Forgiveness Program application, and my application is legible.
- □ My District's Chief Personnel Administrator or designee completed the "Verification of Employment" section of my application.
- □ I remembered to sign and date the Rural District Undergraduate Loan Forgiveness application at the bottom of page three.
- □ I included a <u>copy</u> of my SC teaching certificate with my application.
- □ I included documentation directly from my loan lender with the following information: my full name, my lender's name (original or consolidating lender), the original/first undergraduate loan distribution dates, the current amount due, including the principal balance, the interest accrued, any penalty or late fees imposed, loan status (repayment, deferment, forbearance, delinquent, default), monthly payment amount, and the due date for the June, July, or August 2024 payment.
- □ I included a complete W-9 with my application and I signed the W-9 under Part II, Certification.

### For some applicants, please check all that apply:

- I have a federal Direct or Stafford student loan and have taught for 5 years or longer at an eligible elementary, middle, or secondary school but had not previously applied for loan forgiveness through the federal Teacher Loan Forgiveness Program, so I included a copy of the federal Teacher Loan Forgiveness Program application.
- □ I have a **federal Perkins student loan** and **have** taught for 5 years or longer at an eligible elementary, middle, or secondary school but had not previously applied for loan forgiveness through the **Perkins Cancellation Program**, so I included a copy of the Perkins Cancellation Program application.
- I was denied forgiveness for my federal Direct student loan because I had a balance as of October 1, 1998, so I included documentation that my request for forgiveness was denied for this reason.
- I exhausted my loan forgiveness options through the Federal Teacher Loan Forgiveness Program and/or the Perkins Cancellation Program, but still have a remaining balance on my loan, so I included a statement from my loan lender indicating the amount I received and the date when I received the federal funds.
- □ I **previously received Rural District Undergraduate Loan Forgiveness Funds,** so I provided the required documentation from my loan lender indicating the full amount of the Rural District Undergraduate Loan Forgiveness funds previously received were applied in a lump sum to my federal/private student loan.



### Rural District Undergraduate Loan Forgiveness Program Application

### FY24 SC Legislative Proviso 1A.45

Applicant Information				
Full name:				
Former last name(s) (maiden or married):				
SSN:		How many years have you been teaching in SC?		
Phone:		Personal Email:		
Street Address:				
City:	State:	ZIP Code:		
SC Certificate Number (please attach copy of your certificate to the application):				
When did you receive your <u>undergraduate</u> degree (month/year)?				
When did you complete your master's degree (month/year), if applicable?				
Work Email:				

#### Current Employment Information

One requirement to qualify for forgiveness through this program is that applicants must have been employed as a full-time classroom teacher for at least 152 days during the 2023-24 school year in one of the 42 districts identified through FY24 Proviso 1A.45. If you were employed at more than one school during the 2023-24 academic year, you may include the information in the additional space provided below.

Name of District	Name of School	Dates of Actual Service (mm/dd/yy-mm/dd/yy)

Verification of Employment (To be completed by the District's Chief Personnel Administrator or designee)							
District Name:							
District Address:							
District City:	District State:	District Zip Code:	District Phone:				

#### (Verification continued on the next page)

I certify that the Applicant named above was employed for a minimum of 152 days in this district during the 2023-24 academic year as a full-time classroom teacher during the service dates listed above for this district. Please note that assistant teachers, media specialists, reading coaches, school counselors, and speech-language pathologists are not eligible for forgiveness through the Rural District Undergraduate Loan Forgiveness Program.

Signature of Certifying Official: \_\_\_\_\_ Date: \_\_\_\_\_

Printed Name and Title of Certifying Official:

#### Qualifications for Loan Forgiveness

Applicants applying for forgiveness toward their federal Perkins, Direct, or Stafford student loans are required to meet the requirements and apply for forgiveness through the federal Teacher Loan Forgiveness Program or the Perkins Cancellation Program before applying for loan forgiveness through the Rural District Undergraduate Loan Forgiveness Program. Applicants with federal loans who have not yet taught for 5 years at an eligible school will not qualify for forgiveness through any of the above-listed loan forgiveness programs. Please see the Rural District Undergraduate Loan Forgiveness Program FAQ document for more information.

Only those teachers who are able to check one or more of the boxes in Sections A, B, C, or D below will be eligible for loan forgiveness through the Rural District Undergraduate Loan Forgiveness Program.

- A. If you have been employed as a classroom teacher for at least 152 days during the 2023-24 school year in one of the 42 districts identified through FY24 Proviso 1A.45 and you have a federal Direct loan, please check all that apply:
- □ I have taught for 5 years or longer at an eligible elementary, middle, or secondary school, and I am in the process of applying for loan forgiveness through the federal Teacher Loan Forgiveness Program. If you check this box, please provide a copy of the application.
- □ I am ineligible for loan forgiveness through the federal Teacher Loan Forgiveness Program because I teach at an elementary, middle, or secondary school not included on the Teacher Cancellation Low-Income list or at a Career, Technical, or Vocational school.
- □ I was denied forgiveness for my federal Direct student loan because I had a loan balance as of October 1, 1998. If you check this box, please provide documentation that your request for forgiveness was denied because you had a balance as of October 1, 1998.
- □ I exhausted my loan forgiveness options through the federal Teacher Loan Forgiveness Program but still have a remaining balance on my undergraduate Direct loan. If you checked this box, please request from your loan lender a statement that indicates you have received loan forgiveness, the date you received it, and the amount you received.
- -B. If you have been employed as a classroom teacher for at least 152 days during the 2023-24 school year in one of the 42 districts identified through FY24 Proviso 1A.45 and you have a federal Perkins loan, please check all that apply:
- □ I have taught for 5 years or longer at an eligible elementary, middle, or secondary school, and I am in the process of applying for loan forgiveness through the federal Perkins Cancellation Program. If you check this box, please provide a copy of the application.
- □ I am ineligible for loan forgiveness through the federal Perkins Cancellation Program because I teach at an elementary, middle, or secondary school not included on the Teacher Cancellation Low-Income list or at a Career, Technical, or Vocational school.
- □ I exhausted my loan forgiveness options through the federal Perkins Cancellation Program but still have a remaining balance on my undergraduate Perkins loan. If you checked this box, please request from your loan lender a statement that indicates you have received loan forgiveness, the date you received it, and the amount you received. ------

- C. If you have been employed as a classroom teacher for at least 152 days during the 2023-24 school year in one of the 42 districts identified through FY24 Proviso 1A.45 and you have a federal <u>Stafford</u> loan please check all that apply:
- □ I have taught for 5 years or longer at an eligible elementary, middle, or secondary school, and I am in the process of applying for loan forgiveness through the federal Teacher Loan Forgiveness Program. If you check this box, please provide a copy of the application.
- □ I am ineligible for loan forgiveness through the federal Teacher Loan Forgiveness Program because I teach at an elementary, middle, or secondary school not included on the Teacher Cancellation Low-Income list or at a Career, Technical, or Vocational school.
- □ I exhausted my loan forgiveness options through the federal Teacher Loan Forgiveness Program but still have a remaining balance on my undergraduate Stafford loan. If you checked this box, please request from your loan lender a statement that indicates you have received loan forgiveness, the date you received it, and the amount you received.

#### Qualifications for Loan Forgiveness Continued

- D. If you have been employed as a classroom teacher for at least 152 days during the 2023-24 school year in one of the 42 districts identified through FY24 Proviso 1A.45 and you have a private loan, please check the appropriate box below:
- □ I am seeking forgiveness towards an <u>undergraduate</u> private student loan serviced by a bank or third-party lender.
- □ I am seeking forgiveness towards an <u>undergraduate</u> SC Palmetto Loan.

### **Previous Loan Forgiveness Documentation**

Applicants who applied and were previously approved for Rural District <u>Undergraduate</u> Loan Forgiveness funds are required to provide additional documentation from their loan lender indicating the full amount of the most recent funds received were applied to their federal/private student loan. Documentation also must indicate that the funds were applied in a lump sum, not in installments.

#### Applications without the required documentation from the loan lender will not be accepted.

### Loan Documentation

All applicants also must attach documentation directly from the loan lender with the following information: applicant's name, lender's name (original or consolidating lender), original/first undergraduate loan distribution dates, current amount due, including the principal balance, the interest accrued, any penalty or late fees imposed, loan status (repayment, deferment, forbearance, delinquent, default), monthly payment amount, and the due date for the June, July, or August 2024 payment.

Please be advised: Applications without the required loan documentation will not be accepted. Any loan documentation without the applicant's name and loan lender listed on the documentation will not be considered. Loan documentation with a date prior to June 2024 will not be accepted.

#### W-9 Documentation

Since the IRS views these funds as "income," you will be required to complete and submit a W-9 form. The W-9 must be submitted with the application and other required loan documentation. W-9 forms and loan documentation submitted via email will not be accepted.

#### **Terms and Conditions**

*I* agree to all the terms and conditions of this loan forgiveness program, as specified in this application. I certify that the information I provided is true and accurate and that all submitted loans are my personal <u>undergraduate</u> student loans.

Applicant's Signature:

Date: \_\_\_\_

Your application, loan documentation, teaching certificate, and W-9 form must be <u>delivered</u> between June 17, 2024, and August 9, 2024, to the address listed below. Emailed applications, loan documentation, teaching certificates and/or W-9 forms will not be considered.

Applications in envelopes should be mailed to CERRA at the following address:

Winthrop University Center for Educator Recruitment, Retention, and Advancement (CERRA) Attn: Rural District Undergraduate Loan Forgiveness Program 2020 Alumni Drive Rock Hill, SC 29733

Applications in boxes or shipped with FedEx or UPS should be mailed to the following address:

Winthrop University Center for Educator Recruitment, Retention, and Advancement (CERRA) Attn: Rural District Undergraduate Loan Forgiveness Program (Withers 116 or 402) 349 Columbia Avenue Rock Hill, SC 29733

If you plan to hand deliver your application, please contact us via email at <a href="mailto:loanforgiveness@cerra.org">loanforgiveness@cerra.org</a> to make arrangements to drop off your information.

# Appendix L

### Appendix L

### Top Seven Incentives Utilized by Districts over Past Five (5) Years

### (figures rounded)

201	9-20	2020	-21	2021	-22	2022	-23	2023	-24
International	\$2,500,000	Critical	\$1,800,000	International	\$1,900,000	Recruitment	\$1,400,000	International	\$2,000,000
Teachers		Needs		Teachers		Expenses		Teachers	
		Stipends							
Recruitment	\$1,000,000	International	\$1,700,000	Recruiting	\$1,500,000	Critical	\$1,300,000	Recruiting	\$ 900,000
Expenses		Teachers		Expenses		Needs		Expenses	
						Stipends			
Critical	\$ 800,000	Professional	\$ 800,000	Critical	\$1,100,000	International	\$1,300,000	Critical	\$ 800,000
Needs		Development		Needs		Teachers		Needs	
Stipend				Certification				Stipends	
Induction -	\$ 700,000	Induction -	\$ 700,000	Professional	\$900,000	Induction -	\$ 700,000	Induction -	\$ 800,000
Mentoring		Mentoring		Development		Mentoring		Mentoring	
Professional	\$ 700,000	Recruiting	\$ 700,000	Induction -	\$ 600,000	Professional	\$ 600,000	Professional	\$ 700,000
Development		Expenses		Mentoring		Development		Development	
Alternative	\$ 270,000	Alternative	\$ 300,000	Graduate	\$ 400,000	Graduate	\$300,000	Alternative	\$ 300,000
Certification		Certification		Courses		Courses		Certification	
National	\$ 230,000	Graduate	\$ 210,000	National	\$ 200,000	Alternative	\$ 300,000	Graduate	\$ 200,000
Employment		Courses		Employment		Certification		Courses	

Total Expenditures by Incentive Type (2020-2024)				
International Teachers	\$9,400,000			
Critical Needs Stipends	\$5,800,000			
Recruiting Expenses	\$5,500,000			
Professional Development	\$3,700,000			
Induction - Mentoring	\$3,500,000			
Alternative Certification	\$1,200,000			
Graduate Courses	\$1,100,000			

1205 Pendleton Street Room 502 Brown Building Columbia, SC 29201 www.eoc.sc.gov



The South Carolina Education Oversight Committee (EOC) is an independent, nonpartisan group of 18 educators, business people, and elected officials appointed by the legislature and governor. The EOC enacts the South Carolina Education Accountability Act of 1998, which sets standards for improving the state's K-12 educational system. The EOC reviews the state's education improvement process, assesses how schools are doing, and evaluates the standards schools must meet to build the education system needed to compete in this century.